



Richard A. Harris II

Counsel

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Overview

Richard A. Harris II is an experienced and versatile healthcare attorney who advises providers, investors, and other healthcare industry stakeholders on complex transactional and regulatory matters across the healthcare ecosystem. He brings a practical, business-focused approach to structuring and executing strategic growth initiatives while navigating the healthcare industry's ever-evolving regulatory landscape.

Richard is Counsel in the Firm's Healthcare Practice Group. His practice focuses on mergers and acquisitions, joint ventures, strategic affiliations, and corporate structuring involving physician organizations, hospitals, health systems, management service organizations, pharmacies, ambulatory surgery centers, accountable care organizations, risk-bearing organizations, independent practice associations, digital health companies, and emerging healthcare platforms. He regularly counsels clients on federal and state regulatory considerations that intersect with transactions, including healthcare transaction laws; fraud and abuse laws; corporate practice of healthcare prohibitions and restrictions; licensure and enrollment requirements; reimbursement considerations; and privacy and security laws related to healthcare information.

Drawing on his experience advising national healthcare organizations and sophisticated industry participants, Richard works closely with clients to align legal strategy with operational and financial objectives. He has supported transactions involving private equity-backed healthcare platforms, multi-state provider organizations, clinically integrated networks, and innovative care delivery models.

In addition to transactional matters, Richard advises healthcare industry clients on regulatory strategy, operational compliance, and risk management across a range of areas, including:

- Stark Law, Anti-Kickback Statute, False Claims Act, and state analogs;
- Corporate practice of healthcare and healthcare business management arrangements;
- Healthcare professional scope of practice;
- Provider compensation, affiliations, and alignment models;
- Government and private insurance coverage and payment rules;
- Value-based care and alternative payment arrangements;
- Health information privacy and data governance considerations;
- Healthcare data breach incident response and analysis;
- Telehealth and emerging technologies, including AI-enabled tools;
- Licensing, enrollment, and reimbursement issues;
- Contracts with payors, vendors, and strategic partners;
- Investigations, audits, and surveys by regulatory bodies such as state attorneys general, departments of

- health, and the Centers for Medicare & Medicaid Services; and
- Compliance program development, implementation, review, and revision.

Before joining Mandelbaum Barrett, Richard practiced at an international law firm, where he advised healthcare clients on complex regulatory and transactional matters.

Areas of Practice

[Healthcare](#)

Admission

New York

Education

Yale Law School, J.D.

Yale School of Management, MBA

Yale University, B.A.